CITY OF IQALUIT CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2017

DECEMBER 31, 2017

		<u>Page</u>
INDEP	ENDENT AUDITORS' REPORT	2 - 3
CONS	OLIDATED FINANCIAL STATEMENTS	
Cons	solidated Statement of Financial Position	4
Cons	solidated Statement of Operations	5
Cons	solidated Statement of Changes in Net Financial Assets (Debt)	6
Cons	solidated Statement of Cash Flows	7
Note	s to the Consolidated Financial Statements	8 - 24
SCHEI	DULES	
1	Consolidated Schedule of Changes in Accumulated Fund Balances	25
	Consolidated Schedules of Operations	
2	General Operating Fund	26
3	Water and Sewer Fund	27
4	Sanitation Program Fund	28
5	Land Development Fund	29
6	Gravel Fund	30
7	Reserve Fund	31 - 32
	General Operating Fund - Revenues	
8	Grants in Lieu	33
8	Government Operating Transfers	33
8	Other Revenue from own Sources	33
	General Operating Fund - Departments	
9	General Government	34
10	Emergency Services	35
11	By-law Enforcement	36
12	Public Works and Transportation	37
13	Recreational and Cultural	38
14	Engineering Services	39
15	Economic Development	40
16	Contract Services	41
	Tangible Capital Assets	
17	Tangible Capital Assets and Accumulated Depreciation	42
18	Tangible Capital Asset Additions By Funding Source	43
19	Tangible Capital Asset Disposals	44
	Other	
20	General Operating Fund Analysis	45





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INDEPENDENT AUDITORS' REPORT

Mayor and Council City of Iqaluit Iqaluit, Nunavut

We have audited the accompanying consolidated financial statements of the City of Iqaluit, which comprise the consolidated statement of financial position as at December 31, 2017 and the consolidated statements of operations, changes in net financial assets (debt) and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Administration's Responsibility for the Consolidated Financial Statements

Administration is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian Public Sector Accounting Standards and for such internal control as Administration determines is necessary to enable the preparation of consolidated financial statements that are free of material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the City's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. An audit also includes evaluation of the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Administration, as well as evaluation of the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

The recreation operations of the City of Iqaluit derive revenue from activities, the completeness of which was not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the City and we were not able to determine whether any adjustments might be necessary to recreation revenue, excess of revenue over expenditures, assets and accumulated surplus.

Qualified Opinion

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, these consolidated financial statements present fairly, in all material respects, the financial position of the City of Iqaluit as at December 31, 2017 and its financial performance and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Report on Other Legal and Regulatory Requirements

As required by Section 144 of the *Cities, Towns and Villages Act* of Nunavut we report that, in our opinion, the principles have been applied on a basis consistent with that of the preceding year.

We further report in accordance with the *Cities, Towns and Villages Act* of Nunavut that, in our opinion, except as noted in our Basis for Qualified Opinion paragraph, proper books of account have been kept by the City, the consolidated financial statements are in agreement with the records maintained by the City and the transactions that have come under our notice have, in all significant respects, been within the statutory powers of the City, except as outlined in Note 11 to the consolidated financial statements.

Iqaluit, Nunavut March 8, 2018 **Chartered Professional Accountants**

CITY OF IQALUIT CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2017

	<u>2017</u>	<u>2016</u>
Financial Assets		
Cash and cash equivalents (Note 2)	\$ 48,082,327	\$ 35,510,419
Accounts receivable	+ 10,000=,00	+,,
Taxes and grants in lieu (Note 3)	3,501,752	3,915,606
Trade and other (Note 3)	5,594,268	6,217,159
Land held for resale (Note 4)	38,160	78,593
Land leases receivable (Note 5)	5,186,347	4,192,909
Total Financial Assets	62,402,854	49,914,686
Liabilities		
Accounts payable and accrued liabilities	7,662,808	9,135,111
Deposits	142,624	137,899
Performance bond payable	124,442	123,260
Post-employment benefits payable	1,708,064	1,787,448
Closure/post-closure liabilities (Note 12)	5,752,841	4,548,684
Deferred revenue (Note 6)	23,483,258	19,233,880
Long term debt (Note 7)	36,199,625	35,949,652
Total Liabilities	75,073,662	70,915,934
Net Financial Assets (Debt)	(12,670,808)	(21,001,248)
Non-Financial Assets		
Prepaid expenses	231,320	272,966
Consumable inventories	959,503	935,290
Tangible capital assets (Schedule 17)	131,252,506	131,946,609
Total Non-Financial Assets	132,443,329	133,154,865
Accumulated Fund Balances (Schedule 1)	\$ <u>119,772,521</u>	\$ <u>112,153,617</u>
Contingent Liabilities (Note 12)		
Approved on behalf of the City of Iqaluit:		
Mayor	Chief Administrative Offi	cer

CITY OF IQALUIT CONSOLIDATED STATEMENT OF OPERATIONS

	2017 <u>Budget</u> (Unaudited)	2017 <u>Actual</u>	2016 <u>Actual</u>
Revenues			
Taxation and user charges	* * * * * * * * * *	4.000000	4.0000000
Taxes and grants in lieu (Schedule 2)	\$ 15,724,000		
Water and sewer (Schedule 3)	8,885,800	7,451,952	6,860,381
Sanitation (Schedule 4)	2,380,000	3,126,345	2,964,670
Land development and administration (Schedule 5)		2,456,299	1,608,247
Other revenue from own sources (Schedule 8)	4,860,200	5,056,855	3,781,669
Government transfers	2 021 100	2 021 100	2 021 100
Equalization contribution (Schedule 2)	2,031,100	2,031,180	2,031,180
Water and sewer subsidy (Schedule 3)	1,234,600	1,234,597	1,234,600
Sanitation projects (Schedule 4)	0	1,220,438	2,466,894
Land contributions (Schedule 5)	84,200	85,492	84,243
Other government transfers (Schedule 8)	35,000	133,110	75,970
Recreational and cultural transfers (Schedule 13)	95,000	264,948	245,859
Economic development contribution (Schedule 15)	190,000	89,531	190,000
Contract services (Schedule 16)	38,323,500	855,118 43,339,800	943,001 40,795,546
	36,323,300	45,559,600	40,793,340
Expenses			
Water and sewer (Schedule 3)	5,109,000	6,370,448	6,319,437
Sanitation (Schedule 4)	1,767,000	4,456,212	4,984,475
Land development and administration (Schedule 5)	1,025,700	1,295,261	1,179,452
Gravel (Schedule 6)	0	(6,073)	37,575
General government (Schedule 9)	3,915,500	5,083,308	3,761,162
Emergency services (Schedule 10)	3,918,000	3,994,183	3,998,721
By-law enforcement (Schedule 11)	1,069,300	1,002,521	1,088,913
Public works and transportation (Schedule 12)	3,066,600	3,792,932	4,131,328
Recreational and cultural (Schedule 13)	5,444,000	6,130,345	3,128,391
Engineering services (Schedule 14)	540,500	514,965	736,574
Economic development (Schedule 15)	189,500	148,982	200,223
Contract services (Schedule 16)	0	855,118	1,006,314
Depreciation (Schedule 17)	150,000	5,822,633	4,836,700
	26,195,100	39,460,835	35,409,265
Excess Revenues Before Other Other	12,128,400	3,878,965	5,386,281
Government transfers relating to capital (Schedule 18)	13,939,800	3,739,939	6,285,005
Excess Revenues	\$ <u>26,068,200</u>	\$ 7,618,904	\$ <u>11,671,286</u>

CITY OF IQALUIT CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS (DEBT) FOR THE YEAR ENDED DECEMBER 31, 2017

	2017 <u>Budget</u> (Unaudited)	2017 <u>Actual</u>	2016 <u>Actual</u>
Excess Revenues	\$ 26,068,200	\$ 7,618,904	\$ 11,671,286
Tangible capital assets purchased	(15,789,500)	(5,128,530)	(19,147,799)
Depreciation	150,000	5,822,633	4,836,700
Proceeds on disposal of tangible capital assets	0	0	85,150
Loss on disposal of tangible capital assets	0	0	177,804
Tangible capital asset adjustment	0	0	221,210
C I	10,428,700	8,313,007	(2,155,649)
Change in prepaid expenses	0	41,646	(36,183)
Change in consumable inventories	0	(24,213)	276,163
Change in Net Debt	10,428,700	8,330,440	(1,915,669)
Net Debt, opening	(21,001,248)	(21,001,248)	(19,085,579)
Net Debt, closing	\$ <u>(10,572,548</u>)	\$ <u>(12,670,808)</u>	\$ <u>(21,001,248</u>)

CITY OF IQALUIT CONSOLIDATED STATEMENT OF CASH FLOWS

		<u>2017</u>	<u>2016</u>
Operating Activities			
Excess revenues	\$	7,618,904	\$ 11,671,286
Items not requiring cash:		, ,	
Depreciation		5,822,633	4,836,700
Loss on disposal and adjustment		0	399,014
-	_	13,441,537	16,907,000
Cash provided by (used for) changes in non-cash working			
capital:			
Taxes and grants in lieu receivable		413,854	(837,654)
Trade and other receivables		622,891	(1,990,644)
Land held for resale		40,433	(62,827)
Land leases receivable		(993,438)	203,022
Accounts payable and accrued liabilities		(1,472,303)	2,089,239
Deposits		4,725	7,875
Performance bond payable		1,182	123,260
Post-employment benefits payable		(79,384)	86,605
Closure/post-closure liabilities		1,204,157	550,744
Deferred revenue		4,249,378	1,661,502
Prepaid expenses		41,646	(36,183)
Consumable inventory	_	(24,213)	276,163
Cash from (used for) operations	_	17,450,465	18,978,102
Capital Activities			
Tangible capital assets purchased		(5,128,530)	(19,147,799)
Proceeds on sale of tangible capital assets		0	85,150
Cash from (used for) capital transactions	_	(5,128,530)	(19,062,649)
Financing Activities			
Long term debt repaid		(2,375,027)	(22,062,151)
Long term debt issued		2,625,000	27,672,249
Cash from (used for) financing activities	_	249,973	5,610,098
Increase in Cash		12,571,908	5,525,551
Cash and Cash Equivalents, opening	_	35,510,419	29,984,868
Cash and Cash Equivalents, closing	\$_	48,082,327	\$ <u>35,510,419</u>

FOR THE YEAR ENDED DECEMBER 31, 2017

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the City of Iqaluit (the "City") are the representations of Administration prepared in accordance with Canadian Public Sector Accounting Standards. The consolidated financial statements have, in Administration's opinion, been properly prepared within reasonable limits of materiality within the framework of the significant accounting policies summarized below:

(a) Reporting Entity

These consolidated financial statements reflect the assets, liabilities, revenues and expenditures of the General Operating Fund, Water and Sewer Fund, Sanitation Program Fund, Land Development Fund, Gravel Fund, and Reserve Fund and include all the activities of all committees of Council. All inter-fund assets, liabilities, revenues, and expenditures are eliminated.

The City receives significant funding from the Government of Nunavut in the form of operating and capital contributions. Administration is of the opinion that discontinuance of funding would significantly disrupt operations.

(b) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues. Expenditures are recognized in the period the goods and services were acquired and a liability is incurred or transfers are due.

Government transfers are recognized in the consolidated financial statements as revenues when:

- 1) a transfer without eligibility criteria or stipulations is authorized.
- 2) a transfer with eligibility criteria but without stipulations is authorized and all eligibility criteria have been met.
- 3) a transfer with or without eligibility criteria but with stipulations is authorized and all eligibility criteria have been met, except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability.

Funds and contributions from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the specific purpose.

Interest earned on reserve fund cash is transferred to the specific reserve fund that generated the interest.

FOR THE YEAR ENDED DECEMBER 31, 2017

1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

(c) Use of Estimates

The preparation of the consolidated financial statements of the City requires Administration to make estimates and approximations based on information available as of the date of the consolidated financial statements. Significant estimates include assumptions used in estimating provisions for accrued liabilities, allowance for doubtful accounts, valuations of employee future benefits and closure and post-closure liabilities. Actual results could differ from those estimates and approximations.

(d) Fund Accounting

The City maintains the General Operating Fund, Water and Sewer Fund, Sanitation Program Fund, Land Development Fund, Gravel Fund, and Reserve Fund. Transfers between funds are recorded as adjustments to the appropriate fund balance.

(e) Financial Instruments

The City initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument. The City subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents, accounts receivable and land leases receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and long-term debt.

It is management's opinion that the City is exposed to significant interest and credit risks arising from these financial instruments as described in Note 10.

(f) Budget

Budget figures are unaudited and are those approved by Council on December 13, 2016.

(g) Cash and Cash Equivalents

Cash and cash equivalents are comprised of bank account balances net of outstanding cheques and short term highly liquid investments that are readily convertible to cash. Short term investments are recorded at the lower of cost or market value.

FOR THE YEAR ENDED DECEMBER 31, 2017

1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

(h) Inventory

Inventory for Consumption

Inventories other than for resale are recorded at the lower of cost, determined on a weighted average basis, and net replacement cost.

Inventory of Land Held for Resale

The cost of lots sold is recorded at estimated cost which is assumed to equal the selling price until all costs of development of an area are known. Therefore the inventory of land held for resale represents the residual amount of costs to date on the project.

(i) Tangible Capital Assets

Tangible capital assets are recorded at cost. Depreciation is provided using methods and rates intended to depreciate the cost of assets over their estimated useful lives. Estimated useful life and depreciation methods are set forth below:

		Estimated	
	Threshold	Useful	Depreciation
Category	<u>(\$)</u>	<u>Life</u>	Method
Buildings	10,000	40 years	Straight-line
Cemetery development	All	Indefinite	NA
Computer equipment - hardware	5,000	3 years	Straight-line
Computer software	5,000	3 years	Straight-line
Feasibility studies	5,000	1 year	Straight-line
Furniture and fixtures	5,000	5 years	Straight-line
Granular source	All	Indefinite	NA
Infrastructure - water and sewer	10,000	30 years	Straight-line
Infrastructure - sewage treatment	10,000	30 years	Straight-line
Infrastructure - waste	10,000	30 years	Straight-line
Land	All	Indefinite	NA
Assets under construction	All	NA	NA
Machinery and equipment - office	10,000	5 years	Straight-line
Machinery and equipment - heavy		-	_
equipment	10,000	18 years	Straight-line
Playgrounds - recreation	10,000	18 years	Straight-line
Roads	All	30 years	Straight-line
Vehicles	All	7 years	Straight-line

FOR THE YEAR ENDED DECEMBER 31, 2017

1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

(j) Contributed Tangible Capital Assets

Tangible capital assets acquired as contributions are recorded at their fair value on the date received. Equivalent amounts are recorded as other capital contributions on the Consolidated Statement of Operations.

(k) Interest Capitalization

Interest expenses incurred relating to the building under construction are capitalized until the point that the construction is complete and the building is ready for use.

(l) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenditures as incurred.

(m) Post Employment Benefits

Under the terms and conditions of employment, City employees may earn benefits for retirement, vested sick leave, severance and removal costs upon termination of employment. The estimated liability for these benefits is recorded as the benefits are earned by the employees. Severance liabilities are also recorded when employees are identified for lay-off.

(n) Pension Expenditures

Currently, employees contribute to a privately managed registered retirement savings plan. The plan is a defined contribution plan to which the City contributes bi-weekly, based on various employment agreements, and therefore has no liability.

(o) Reserves

Reserves are established at the discretion of Council to set aside funds for future expenditures. Transfers to and/or from reserves are reflected as an adjustment to the respective fund and not as revenues or expenditures in the consolidated statement of operations.

The reserves as established by Council and their purposes are as follows:

- Vehicle reserves were established to accumulate funds for purchasing new vehicles.
- Building project reserves were established to accumulate funds for purchasing or constructing new buildings.
- Sewage project reserve was established to accumulate funds for future construction and repair of the sewage system.

FOR THE YEAR ENDED DECEMBER 31, 2017

1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

(o) Reserves (continued)

- Election expense reserve was established to accumulate funds for future election costs.
- Quarry development reserve was established to accumulate funds for future quarry development.
- The ambulance personnel training reserve was established to accumulate funds for the training of ambulance personnel.
- Financial information system reserve was established to accumulate funds for the purchase and maintenance of the City's computer systems.
- Parking lot and Parking lot maintenance reserves were established to accumulate funds for the development and maintenance of new municipal parking lot facilities.
- The Annenburg Foundation future donations reserve was established to accumulate funds for future donations.
- Emergency services equipment replacement reserve was established to accumulate funds for purchasing new emergency equipment.
- Dog pound reserve was established to accumulate funds for the creation of a new dog pound.
- Alarm system reserve was established to accumulate funds for purchasing new equipment.
- Booster station equipment reserve was established to accumulate funds for purchasing and repairing booster station equipment.
- Review and by-law revisions reserve was established to accumulate funds for the future review and revision of the City's by-laws.
- Aerial photo reserve was established to accumulate funds to update aerial photographs of the City.
- Outdoor hard surface reserve was established to accumulate funds for the future construction of an outdoor hard surface for recreational activities.
- BMX bicycle park reserve was established to accumulate funds for the future construction of a BMX style bicycle park.
- The major infrastructure maintenance reserve was established to accumulate funds for major repairs and maintenance to City owned staff housing units.
- Walkway trail phase 1 and 2 reserve was established to accumulate funds for the future construction of walking trails.
- GIS update reserve was established to accumulate funds for the purchase of new geographic information survey equipment.

FOR THE YEAR ENDED DECEMBER 31, 2017

1. **SIGNIFICANT ACCOUNTING POLICIES** (continued)

(o) Reserves (continued)

- The improvements to the Industrial subdivision reserve was established to accumulate funds for future costs related to the Industrial subdivision.
- Pedestrian walkway reserve was established to accumulate funds for the construction of a future pedestrian walkway.
- Election equipment reserve was established to accumulate funds for the purchase of election equipment.
- Emergency generator reserve was established to accumulate funds for the purchase of an emergency generator.
- Marine infrastructure reserve was established to accumulated funds for development of the City's marine infrastructure.
- Street lighting reserve was established to accumulate funds for major repairs to existing street lighting or for the purchase of new street lighting.
- Road paving and maintenance reserves were established to accumulate funds for future road paving or maintenance.
- Vacation travel allowance reserve was established to accumulate funds for future vacation travel allowance costs.
- New youth centre reserve was established to accumulate funds for the future construction of a youth centre.
- New aquatic centre reserve was established to accumulate funds for the construction of the aquatic centre.
- Emergency services risk assessment reserve was established to accumulate funds for risk assessment of emergency services.
- Recreation equipment reserves were established to accumulate funds for the replacement of recreation equipment.
- Garage equipment reserve was established to accumulate funds for replacement of garage equipment.
- Gas boy reserve was established to accumulate funds for the replacement of the fuel dispensing system.
- R.E.A.C.H. reserve was established to accumulate sponsorship and donated funds for future R.E.A.C.H. program expenditures.

FOR THE YEAR ENDED DECEMBER 31, 2017

2. CASH AND CASH EQUIVALENTS

General Operating Fund maintains the cash and cash equivalents for other funds not fully funded on their own. The actual cash and cash equivalents position is as follows:

		<u>2017</u>		<u>2016</u>
General operating fund Aquatic centre funds Capital projects funds	\$	7,511,628 4,712,792 26,206,146	\$	(1,775,668) 4,095,622 22,996,866
Land development funds Internally restricted funds Reserve funds	_	2,457,421 1,443,798 5,750,542	_	2,810,088 1,430,331 5,953,180
	\$_	48,082,327	\$_	35,510,419

Cash and cash equivalents consist of current and savings accounts with the Royal Bank of Canada and the Bank of Montreal. Cash invested in savings accounts earns interest at variable rates.

Included in the land development fund cash and cash equivalents is \$124,442 (2016 - \$123,260) of performance bonds held in trust. The interest earned on these funds is added to the trust balance to the benefit of the developer.

Included in the capital projects fund is \$11,904,505 (2016 - \$12,024,556) relating to Gas Tax Funding and \$14,301,641 (2016 - \$10,972,310) related to funding for other capital projects. The interest earned on these funds is added to the funding for the capital projects for which the funds were originally received. The use of this cash and cash equivalent is restricted to approved projects under various capital project agreements.

FOR THE YEAR ENDED DECEMBER 31, 2017

3. ACCOUNTS RECEIVABLE

Taxes and grants in lieu

Taxes and grants in lieu	<u>2017</u>	<u>2016</u>
Total municipal taxes receivable Allowance for doubtful collection Grants in lieu receivable	\$ 4,273,039 (1,845,963) 2,427,076 1,074,676	\$ 3,530,542 (1,180,527) 2,350,015 1,565,591
3. 11.1. 11. 11. 11. 11. 11. 11. 11. 11. 1	\$ <u>3,501,752</u>	\$ 3,915,606
Trade and other	<u>2017</u>	<u>2016</u>
Water and sewer service General accounts receivable GST refundable Contracts Capital projects accounts receivable Allowance for doubtful accounts	\$ 2,671,475 3,774,340 429,280 1,064 198,109 (1,480,000) \$ 5,594,268	\$ 2,534,417 3,223,813 1,377,470 50,112 210,347 (1,179,000) \$ 6,217,159

Included in Capital projects accounts receivable is \$114,774 (2016 - \$127,012) due from specified ratepayers relating to the lower base hook-up capital project.

4. LAND HELD FOR RESALE

Land held for resale represents the following balances.

	Number of		Number of	
	Lots for		Lots for	
	<u>Resale</u>	<u>2017</u>	Resale	<u>2016</u>
Apex infill	2	\$ 0	2	\$ 40,433
Lake subdivision	1	4,316	1	4,316
Joamie court	1	33,844	1	33,844
Plateau subdivision 1	1	0	1	0
Other	7	0	7	0
	12	\$ 38,160	12	\$ <u>78,593</u>

FOR THE YEAR ENDED DECEMBER 31, 2017

5. LAND LEASES RECEIVABLE

		<u>2017</u>		<u>2016</u>
Land leases receivable Land leases receivable - in arrears	\$	4,326,023 1,571,850	\$	3,500,228 1,469,681
Allowance for doubtful collection		5,897,873 (711,526)	_	4,969,909 (777,000)
	\$_	5,186,347	\$_	4,192,909

Land leases receivable bear various interest rates from 10% to 12%, are due in various periods from 1 years to 14 years and are secured by a leasehold interest in land.

6. **DEFERRED REVENUE**

		<u>2017</u>		<u>2016</u>
Gas tax program	\$	9,182,347	\$	8,244,995
GN other		872,188		843,755
GN capital contribution		12,653,435		9,998,665
Other		83,822		52,504
Federation of Canadian Municipalities		500,000		0
Contracts	_	191,466	_	93,961
	\$_	23,483,258	\$_	19,233,880

FOR THE YEAR ENDED DECEMBER 31, 2017

7. LONG TERM DEBT

	<u>2017</u>	<u>2016</u>
Royal Bank of Canada, secured by a general debenture related to the Plateau subdivision phase 2, repayable in blended monthly installments of \$38,090 with interest at 2.70%, maturing September 2021.	\$ 1,598,064	\$ 2,006,032
VersaBank, secured by a general debenture on capital projects, repayable in blended monthly installments of \$7,942 with interest at 5.70%, maturing October 2025.	600,965	660,175
Royal Bank of Canada, secured by certain capital projects, repayable in blended bi-weekly payments of \$1,935 with interest at 3.75%, maturing December 2018.	381,910	417,248
VersaBank, secured by a general debenture related to the lower base capital project, repayable in blended monthly installments of \$4,728 with interest at 5.72%, maturing September 2025.	353,951	389,336
Royal Bank of Canada, secured by certain capital projects, repayable in blended monthly payments of \$3,174 with interest at 2.70%, matured during 2017.	0	277,227
Royal Bank of Canada, secured by a general debenture related to the Plateau subdivision phase 3, repayable in blended monthly installments of \$38,550 with variable interest at Royal Bank of Canada prime less 0.5% maturing October 2022.	3,397,219	3,784,944
Royal Bank of Canada, secured by a general debenture related to the Plateau subdivision phase 4, repayable in blended monthly installments of \$23,838 with interest at 2.76%, maturing October		
2022.	2,460,753	2,675,679

FOR THE YEAR ENDED DECEMBER 31, 2017

7. **LONG TERM DEBT** (continued)

Edito Territolori (continueu)	<u>2017</u>	<u>2016</u>
Federation of Canadian Municipalities debenture, unsecured, repayable in blended semi-annual installments commencing February 2018 of \$105,075 with interest at 4.25%, maturing August 2035.	2,625,000	0
Federation of Canadian Municipalities debenture, unsecured, repayable in blended semi-annual installments of \$70,060 with interest at 4.25%, maturing July 2035.	1,750,255	1,814,011
Federation of Canadian Municipalities debenture, unsecured, repayable in blended semi-annual installments of \$115,863 with interest at 4.25%, maturing August 2035.	2,894,508	3,000,000
Royal Bank of Canada, secured by a general debenture related to the Aquatic Center, repayable in monthly principal installments of \$65,000 plus interest and stamping fee at 2.77%, maturing	20 127 000	20.025.000
December 2026.		20,925,000
	\$ <u>36,199,625</u>	\$ <u>35,949,652</u>
Long term debt is estimated to be repayable as follows:		
2018	\$ 2,584,429	
2019	2,272,132	
2020	2,342,010	
2021	2,269,305	
2022	3,440,335	
2023 and thereafter	23,291,414	
	\$ <u>36,199,625</u>	

FOR THE YEAR ENDED DECEMBER 31, 2017

8. EXPENDITURES BY OBJECT

The following is a summary of the expenditures reported on the Consolidated Statement of Operations by the object of expenditures:

Operations by the object of expenditures.	<u>2017</u>	<u>2016</u>
Salaries and benefits	\$ 17,796,813	\$ 17,315,518
Legal fees	414,111	335,037
Professional fees	300,766	144,788
Contracted services	2,028,442	1,609,385
Rental	144,350	174,737
Telecommunications	244,777	217,856
Materials and supplies	1,341,175	1,262,264
Advertising	58,994	63,130
Interest and service charges	82,726	70,507
Interest on long term debt	1,195,820	311,867
Bad debts	900,963	33,072
Professional development and training	330,209	150,581
Electricity	2,063,781	1,653,367
Heating fuel	1,300,333	1,467,531
Repairs and maintenance	791,048	642,839
Vehicle fuel	385,841	450,507
Vehicle repairs and maintenance	559,042	759,737
Travel and accommodation	64,128	65,782
Promotion	24,184	4,610
Sponsorships, memberships and fees	63,587	34,107
Insurance	496,912	466,620
Recruitment	45,022	26,675
Other expenditures	251,111	154,510
	30,884,135	27,415,027
Cost of lot sales	329,471	139,900
Decommissioning of West 40 Landfill	922,337	1,785,684
Landfill run-off treatment	298,102	681,210
Environmental expenses	1,204,157	550,744
Depreciation	5,822,633	4,836,700
	\$ <u>39,460,835</u>	\$ <u>35,409,265</u>

FOR THE YEAR ENDED DECEMBER 31, 2017

9. OTHER INFORMATION

Change in Allowance for Doubtful Accounts Receivable and Related Bad Debts Expense (Recovery)

The following amounts owed to the City have been considered doubtful of collection during the year and have been recorded as a bad debts expense (recovery) in their respective funds:

		<u>2016</u>		
Municipal taxes receivable General accounts receivable Municipal services receivable Land leases receivable	\$	665,437 213,000 88,000 (65,474)	\$	(182,644) 186,716 29,000 0
	\$ <u></u>	900,963	\$	33,072

10. FINANCIAL ASSETS AND LIABILITIES

The significant financial risks to which the City is exposed are credit risk and interest rate risk.

a) Credit risk

Credit risk is the risk that one party to the financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The City is exposed to credit risk in the event of non-performance by counterparties in connection with its accounts receivable. The City does not obtain collateral or other security to support general accounts receivable subject to credit risk. Municipal taxes and services receivable mitigate credit risk by ultimate collection upon sale of property.

b) Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The bank loans payable bear interest at varying rates. Changes in the bank's prime lending rate can cause fluctuations in interest payments and cash flows. The City has mitigated this risk by entering into loans at fixed interest rates.

FOR THE YEAR ENDED DECEMBER 31, 2017

11. STATUTORY INFORMATION

Elimination of Deficit

Section 138 (2) of the *Cities, Towns and Villages Act* requires that every municipal corporation shall eliminate any deficit at the end of a fiscal year by the end of the next fiscal year. At December 31, 2016 the City had deficits in the Water and Sewer, Sanitation Program and Gravel Funds. At December 31, 2017 the City has not eliminated the deficits as required on the Water and Sewer, Sanitation Program, and Gravel Funds.

Ineligibility of Candidates for Mayor or Councillor

Section 17 (1) of the *Cities, Towns and Villages Act* requires that a council member who, at any time after his or her election or appointment, would not be eligible to be a candidate shall immediately vacate his or her seat and cease to be a mayor or council member, as the case may be. At December 31, 2017 there is an elected member personally indebted to the City for a sum exceeding \$500 for more than 90 days, and thereby in violation of Section 17(1).

12. CONTINGENT LIABILITIES

Environmental

The City of Iqaluit has identified various environmentally hazardous sites within the municipal boundaries of the City. Environmental problems include contaminated soil and groundwater and a sewage treatment facility in need of upgrades. Responsible government authorities have been notified of these environmental risks for remedial action. As the outcome of these environmental hazards is not presently determinable, no provision for a loss has been accrued in these consolidated financial statements.

Vendor Payable

A vendor of the City has provided an invoice for billing adjustments of \$574,734 which has been accrued in these financial statements. Management is disputing this claim and looks to resolve the issue with the vendor in the coming year. Since the invoice was originally issued, \$424,612 of interest has accumulated which is not included in these financial statements. The amount of any additional expense or reduction to the original billing will be recorded in the period it becomes known.

FOR THE YEAR ENDED DECEMBER 31, 2017

12. CONTINGENT LIABILITIES (continued)

Statement of Claim

The City was served with a fire-related statement of claim filed against several defendants, seeking damages for general negligence, punitive damages and aggravated damages. The total amount being sought is \$14,500,000, the likelihood of the outcome is unknown. The amount of any contingent loss has not been recorded in these financial statements. The amount of an expense, if any, will be recorded in the period known.

On April 18, 2016, there was a workplace accident causing injuries to a City employee. The Workers' Safety and Compensation Commission (WSCC) has laid charges against the City under the Safety Act. The outcome of the litigation is unknown. An estimate of the contingent loss has been accrued in these financial statements. The amount of any additional expense, if any, will be recorded in the period known.

Quarry Site Restoration

Upon termination of the Quarry Administration Agreement between the City and the Government of Nunavut, the City is required to deliver up possession of the quarry site restored to the satisfaction of the Government of Nunavut. To date the City does not have complete information required to estimate restoration costs. As such these costs have not been recorded in these consolidated financial statements. The amount of an expense, if any, will be recorded in the period known.

Pay Equity and Grievances

There are a number of claims outstanding against the City for various grievance matters. The City is working with the Nunavut Employees Union in order to resolve the claims. However, the outcome of these claims is not currently known. As of December 31, 2017, no provision has been made in these financial statements. The amount of an expense, if any, will be recorded in the period known.

FOR THE YEAR ENDED DECEMBER 31, 2017

12. CONTINGENT LIABILITIES (continued)

Insurance

The City participates in the Nunavut Association of Municipalities insurance programs. Under these programs the City is insured for property, automotive and liability. Under the terms of membership, the City could become liable for its proportionate share of any claim losses in excess of the funds available. Any liability incurred would be accounted for in the year the losses are determined.

Closure / Post-closure Costs - Solid Waste Landfill, Sewage Lagoon and Trail Deposit

Included in the City's operations are a solid waste landfill site, sewage lagoon and trail deposit. Closure / post-closure costs are recognized at their estimated present value when information is available to estimate the liability. The actual closure / post-closure costs may differ from these estimates. The amount of additional loss, if any, will be recorded in the period it becomes known.

		Opening <u>Balance</u> <u>Change</u>			Closing Balance
Solid waste landfill Sewage lagoon Trail deposit Landfill run-off treatment (dump fire)	\$	3,088,629 508,859 627,664 323,532	\$	1,538,440 (4,678) (6,073) (323,532)	\$ 4,627,069 504,181 621,591 0
	\$_	4,548,684	\$_	1,204,157	\$ 5,752,841

FOR THE YEAR ENDED DECEMBER 31, 2017

13. COMMITMENTS

Premises Rent

The City rents premises for two buildings under lease agreements that expire 2019. Annual minimum lease payments under the terms of the leases are as follows:

2018	\$	246,300
2019	_	230,900
	\$	477,200

Wastewater Treatment Plant

In addition to the commitment noted above, the City has also committed to completing the Wastewater Treatment Plan by March 31, 2019, at an estimated cost of \$26,500,000. A bilateral agreement was signed November 2016, for the Clean Water Wastewater project, with Federal funding of 75% of the total eligible expenditures, to a maximum of \$19,875,000. The City's capital plan has funds allocated for this project totaling \$6,625,000 representing the remaining 25% required contribution under the bilateral agreement. The overall plan to achieve effluent compliance at the wastewater treatment plant is a multi-phase process. At December 31, 2017, the City has met the project schedules and milestones as set out in the quarterly report to Indigenous and Northern Affairs Canada.

14. COMPARATIVE AMOUNTS

Certain 2016 financial statement amounts have been reclassified to conform to the financial statement presentation adopted in the current year.

CITY OF IQALUIT CONSOLIDATED SCHEDULE OF CHANGES IN ACCUMULATED FUND BALANCES

	(Schedule 20) General Operating Fund	Water Sewer Fund	Sanitation Program Fund	Land Development <u>Fund</u>	Gravel Fund	Reserve Fund	Equity in Tangible Capital Assets	2017 Municipal <u>Position Total</u>	2016 Municipal Position Total
EXCESS REVENUES (EXPENSES)	\$ 3,291,473	\$ 3,335,365	<u>\$ (260,537)</u>	\$ 1,246,530	\$ 6,073	<u>\$</u> 0	<u>\$</u> 0	\$ 7,618,904	<u>\$ 11,671,286</u>
Net interfund transfers									
To (from) reserves	(14,239)	(179)	(9,215)	(2,712)	0	26,345	0	0	0
Tangible capital assets purchased	(1,683,312)	(3,349,271)	(95,947)	0	0	0	5,128,530	0	0
Long term debt proceeds	2,625,000	0	0	0	0	0	(2,625,000)	0	0
Long term debt repaid	(1,111,476)	(252,931)	0	0	0	0	1,364,407	0	0
Depreciation	3,257,370	2,318,208	247,055	0	0	0	(5,822,633)	0	0
	3,073,343	(1,284,173)	141,893	(2,712)	0	26,345	(1,954,696)	0	0
CHANGE IN FUND BALANCES	6,364,816	2,051,192	(118,644)	1,243,818	6,073	26,345	(1,954,696)	7,618,904	11,671,286
BALANCES, OPENING	6,532,237	(4,402,075)	(1,445,970)	594,155	(356,271)	6,767,931	104,463,610	112,153,617	100,482,331
BALANCES, CLOSING	\$ 12,897,053	\$ (2,350,883)	\$ (1,564,614)	\$ 1,837,973	<u>\$ (350,198</u>)	\$ 6,794,276	\$102,508,914	\$119,772,521	\$112,153,617

CITY OF IQALUIT GENERAL OPERATING FUND

	2017 <u>Budget</u> (Unaudited)	2017 <u>Actual</u>	2016 <u>Actual</u>
Revenues			
User charges			
Taxes	\$ 12,858,900		
Grants in lieu (Schedule 8)	2,865,100	6,575,599	6,023,461
	15,724,000	19,333,935	18,308,832
Other revenue from own sources (Schedule 8)	4,860,200	5,056,855	3,781,669
	20,584,200	24,390,790	22,090,501
Government transfers			
Equalization contribution	2,031,100	2,031,180	2,031,180
Economic development (Schedule 15)	190,000	89,531	190,000
Recreational and cultural (Schedule 13)	95,000	264,948	245,859
Government operating transfers (Schedule 8)	35,000	133,110	75,970
Contract services (Schedule 16)	0	855,118	943,001
	22,935,300	27,764,677	25,576,511
Expenses			
General government (Schedule 9)	3,915,500	5,083,308	3,761,162
Emergency services (Schedule 10)	3,918,000	3,994,183	3,998,721
By-law enforcement (Schedule 11)	1,069,300	1,002,521	1,088,913
Public works and transportation (Schedule 12)	3,066,600	3,792,932	4,131,328
Recreational and cultural (Schedule 13)	5,444,000	6,130,345	3,128,391
Engineering services (Schedule 14)	540,500	514,965	736,574
Economic development (Schedule 15)	189,500	148,982	200,223
Contract services (Schedule 16)	0	855,118	1,006,314
	18,143,400	21,522,354	18,051,626
Depreciation	150,000	3,257,370	2,294,611
•	18,293,400	24,779,724	20,346,237
Excess Revenues Before Other Other	4,641,900	2,984,953	5,230,274
Capital contributions	0	306,520	4,279,818
Excess Revenues	\$ 4,641,900	\$ 3,291,473	\$ 9,510,092

CITY OF IQALUIT WATER AND SEWER FUND

		2017	2017	2016
		<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
	((Unaudited)		
Revenues				
User charges				
Residential	\$	5,200,000 \$	5,579,904 \$	5,270,911
Residential subsidy	Ψ	(1,311,700)	(3,625,371)	(3,372,168)
Residential subsidy	_	3,888,300	1,954,533	1,898,743
Commercial		1,553,000	1,858,315	1,609,535
Government and industrial		3,303,000	3,393,757	3,257,292
Other fees		141,500	245,347	94,811
	_	8,885,800	7,451,952	6,860,381
Government transfers		0,002,000	7,101,502	0,000,501
Government of Nunavut subsidies		1,234,600	1,234,597	1,234,600
00 0111110110 02 1 011101 011 01101010100	_	10,120,400	8,686,549	8,094,981
	_			0,000 1,000
Expenses				
Salaries and wages		2,513,500	3,259,283	3,256,776
Transmission and distribution (utilidor)		1,777,100	1,974,021	2,169,547
Vehicle fuel		159,000	137,043	132,236
Vehicle operations and maintenance		165,000	216,522	213,296
Provision for closure/post-closure			(4.5=0)	• • • • •
sewage lagoon (Note 12)	_	0	(4,678)	31,095
		4,614,600	5,582,191	5,802,950
Administration and maintenance costs		•••		
General government		239,600	229,554	83,998
Emergency services		37,000	40,097	37,000
By-law		2,900	18,300	18,300
Public works and transportation	_	214,900	500,306	377,189
D		5,109,000	6,370,448	6,319,437
Depreciation	_	5 100 000	2,318,208	2,295,487
	_	5,109,000	8,688,656	8,614,924
Excess Revenues (Expenses) Before Other Other		5,011,400	(2,107)	(519,943)
Capital contributions	_	0	3,337,472	2,002,637
Excess Revenues	\$_	5,011,400 \$	3,335,365 \$	1,482,694

CITY OF IQALUIT SANITATION PROGRAM FUND

	(2017 <u>Budget</u> Unaudited)	2017 <u>Actual</u>	2016 Actual
Revenues				
User charges				
Sanitation services	\$	1,980,000 \$	2,494,635 \$	2,479,110
Solid waste tipping fees		400,000	631,710	485,560
		2,380,000	3,126,345	2,964,670
Government transfers				
Other		0	1,220,438	2,466,894
	_	2,380,000	4,346,783	5,431,564
Expenses				
Salaries and benefits		1,321,800	1,405,787	1,427,657
Vehicle fuel		77,000	65,197	74,177
Vehicle operations and maintenance		70,000	126,334	134,748
Materials and supplies		19,100	33,710	16,790
Contracted costs		10,000	10,000	9,330
Electricity		18,000	30,996	22,111
Heating fuel		10,000	18,076	13,461
Provision for closure/post-closure				
solid waste landfill (Note 12)		0	1,538,440	802,005
Landfill run-off treatment		0	298,102	681,210
Decommissioning of West 40 Landfill		0	922,337	1,785,684
Provision for landfill run-off treatment (Note 12)		0	(323,532)	(272,921)
		1,525,900	4,125,447	4,694,252
Administration and maintenance costs				
General government		80,100	73,577	73,389
Public works and transportation	_	161,000	257,188	216,834
		1,767,000	4,456,212	4,984,475
Depreciation	_	0	247,055	246,602
	_	1,767,000	4,703,267	5,231,077
Excess Revenues (Expenses) Before Other Other		613,000	(356,484)	200,487
Capital contributions		0	95,947	2,550
Excess Revenues (Expenses)	\$	613,000 \$	(260,537) \$	203,037

CITY OF IQALUIT LAND DEVELOPMENT FUND

	C	2017 <u>Budget</u> Unaudited)	2017 <u>Actua</u>		2016 <u>Actual</u>
Revenues					
User charges		• 4=0 000			
Land sales	\$	2,170,000		5,488	
Interest on land leases		505,000		3,692	534,478
Lot leases revenue		0	3	3,834	4,954
Other		800	455	102	93,945
Fees	_	127,800		7,183	219,933
Communication of the		2,803,600	2,456	,,299	1,608,247
Government transfers Land administration contribution		94.200	0.5	402	94 242
Land administration contribution	_	84,200	83	<u>5,492</u>	84,243
	_	2,887,800	2,541	,791	1,692,490
Expenses					
Cost of land sold		0		,471	139,900
Interest on debentures		192,500		5,112	224,818
Salaries and benefits		419,400		,898	471,659
Office and miscellaneous		22,900		3,615	7,838
Planning, reviews and studies		115,000		5,457	75,440
Professional fees		40,000),385	21,144
Rent		68,100		9,841	65,739
Survey, appraisal and title search fees		11,400	12	2,748	10,298
Training		17,700	2	0	2,050
Electricity		6,000		3,995	4,327
Heating fuel Vehicle fuel		6,000	3	5,153	4,791
		600		739 50	560 0
Vehicle operations, maintenance and rental		0	(65		0
Bad debt (recovery) - land leases	_	899,600	1,167	5,474)	1,028,564
Administration and maintenance costs		899,000	1,107	,990	1,028,304
General government		102,800	102	2,482	125,957
Engineering services		4,600		1,600	4,600
By-law		3,200		3,200	3,200
Public works and transportation		15,500		5,989	17,131
I done works and transportation	_	1,025,700	1,295		1,179,452
Excess Revenues	\$	1,862,100	\$1,246	5,530	\$ 513,038

CITY OF IQALUIT GRAVEL FUND

	Bu	2017 <u>Budget</u> (Unaudited)		2016 Actual
Revenues User charges Gravel royalties	\$	<u> </u>	0 \$	0
Expenses Provision for closure/post-closure trail area deposit (Note 12) Administration and maintenance costs		0	(6,073)	(9,435)
General government Public works and transportation		0 0 0	0 0 (6,073)	16,493 30,517 37,575
Excess Revenues (Expenses)	\$	0 \$	6,073 \$	(37,575)

CITY OF IQALUIT RESERVE FUND

	2017	2016
	Actual	Actual
The reserve fund is allocated as follows:	<u> </u>	· <u> </u>
General Operating Fund		
Election expense reserve	\$ 24,349	\$ 24,349
Financial information system reserve	26,494	26,494
Administration building project reserve	8,091	8,014
Recreation building project reserve	58,733	58,175
Administration vehicle reserve	2,705	2,679
By-law vehicle reserve	18,338	18,164
Emergency services vehicle reserve	90,454	89,595
Emergency services equipment replacement reserve	34,668	34,668
Dog pound reserve	10,895	10,895
Alarm monitoring system reserve	6,995	6,995
Recreation vehicle reserve	8,715	8,715
Ambulance vehicle reserve	26,139	26,139
Outdoor hard surface reserve	7,460	7,480
BMX bicycle park reserve	5,000	5,000
City hall/recreation building reserve	306,219	303,311
Annenburg Foundation future donations reserve	37	37
Ambulance personnel training reserve	64,083	63,474
Fire hall replacement reserve	48,421	48,421
Major infrastructure maintenance reserve	902,406	896,420
Future recreation building reserve	119	118
Sustainability and economic development reserve	399,849	399,849
Emergency management operations reserve	60,916	60,337
Animal control vehicle reserve	15,436	15,290
Ambulance building reserve	45,938	45,501
Translation equipment reserve	4,942	4,942
Emergency radio equipment reserve	16,715	16,556
Ambulance equipment reserve	11,148	11,042
Election equipment reserve	5,300	5,300
Marine infrastructure reserve	42,434	42,434
Emergency generator reserve	24,500	24,500
Street lighting reserve	21,988	21,988
Paving maintenance reserve	23,169	22,949
Emergency services risk assessment reserve	3,707	3,672
Building inspector vehicle reserve	9,763	9,783
Playground equipment reserve	6,425	6,364
Administration photocopier reserve	3,074	3,045
Finance office furniture reserve	1,200	1,200
Garage equipment reserve	38,447	38,447
Gas pump equipment reserve	4,350	4,308
Soccer equipment reserve	10,006	9,911
New road paving reserve	35,817	35,477

CITY OF IQALUIT RESERVE FUND

	2017	2016
	<u>Actual</u>	<u>Actual</u>
The reserve fund is allocated as follows: (continued)		
General Operating Fund		
Roads heavy equipment reserve	171,637	171,637
Purchasing warehouse reserve	9,448	9,358
Purchasing vehicle reserve	7,133	7,065
Safety and training vehicle reserve	5,587	5,587
Vacation travel allowance reserve	8,594	8,594
Youth council reserve	45,322	44,907
Engineering vehicle reserve	2,651	2,651
Cemetery development reserve	20,154	19,962
Aquatic centre reserve	165	165
R.E.A.C.H. sponsorships reserve	238,333	238,333
R.E.A.C.H. donations reserve	74,930	74,930
General reserve	912,461	912,396
Water and Sewer Fund		
Sewage project reserve	133	0
Water truck replacement reserve	20	0
Booster station equipment reserve	19,234	19,234
Sewer truck reserve	26	0
Water and sewer capital projects	33,250	33,250
Water and sewer capital lease	30,000	30,000
Land Development Fund		
Review and by-law revisions reserve	202,500	202,500
Aerial photo reserve	125,960	126,000
Parking lot maintenance reserve	139,960	139,980
GIS update reserve	50,000	50,000
Pedestrian walkway reserve	31,500	31,500
Parking lot reserve	39,980	40,000
Improvement to Industrial subdivision reserve	178,929	176,856
Walking trails, phase 1 and 2 reserve	212,000	212,000
Snow fence reserve	77,879	77,139
Lands and planning vehicle reserve	12,441	12,461
Sanitation Fund		
Sanitation vehicle replacement reserve	68,510	68,510
Landfill equipment and vehicle reserve	107,631	106,588
Landfill equipment reserve	860,434	852,261
Sanitation capital lease	50,000	50,000
Sanitation capital purchases	25,000	25,000
Gravel Fund		
Quarry development reserve	597,029	597,029
	\$ <u>6,794,276</u>	\$ <u>6,767,931</u>

CITY OF IQALUIT GRANTS IN LIEU AND OTHER REVENUE FROM OWN SOURCES

	J)	2017 <u>Budget</u> Jnaudited)		2017 Actual		2016 Actual
Grants in Lieu Federal government Government of Nunavut Nunavut Power Corporation	\$	1,064,100 1,801,000 0	\$	1,048,408 5,340,522 186,669	\$	1,092,348 4,749,870 181,243
	\$ <u></u>	2,865,100	\$	6,575,599	\$_	6,023,461
Government Operating Transfers						
Federal government Government of Nunavut	\$ 	0 35,000	\$	44,332 88,778	\$ _	0 75,970
	\$	35,000	\$	133,110	\$_	75,970
Other Revenue from Own Sources						
Emergency services Recreational and cultural By-law enforcement	\$	1,810,100 2,176,000 85,200	\$	2,376,547 1,491,475 75,210	\$	1,920,540 619,920 104,018
Interest earned Penalties and interest Tax certificates		182,900 350,000 15,000		211,960 515,476 14,100		139,802 553,605 11,625
Business licences Rent recovery		86,000 72,000		81,450 66,725		129,850 72,277
Other licences and permits Property rental		0 0		100 0		550 5,833
Insurance recoveries Other income	_	83,000	_	72,480 151,332	_	99,251 124,398
	\$	4,860,200	\$	5,056,855	\$_	3,781,669

CITY OF IQALUIT GENERAL GOVERNMENT FOR THE YEAR ENDED DECEMBER 31, 2017

	(1	2017 <u>Budget</u> Unaudited)	2017 <u>Actual</u>	2016 Actual
Expenses				
Mayor's and councillors' salaries	\$	243,100 \$	238,662 \$	225,923
Salaries		1,784,300	1,801,030	2,018,084
Employee benefits		415,500	342,521	519,597
Staff housing costs		0	143	28
Staff training		303,800	291,311	146,119
Utilities		89,600	75,648	99,820
Telecommunications		248,200	256,428	252,863
Stationery, supplies and postage		59,700	110,492	76,497
Council initiated programs		34,200	56,932	41,805
Advertising and promotion		10,900	55,670	66,742
Business travel and education		43,200	51,554	61,020
Minor capital		0	0	24,911
Maintenance and repairs		43,800	41,108	53,414
Election and plebiscites		0	56,016	0
Miscellaneous		0	12,400	16,048
Insurance		467,800	473,175	450,245
Membership and dues		5,800	3,789	4,580
Fiscal expenses		303,400	961,163	74,578
Professional fees		334,000	616,783	308,952
Contracted services		188,700	231,221	68,090
Labour relations		150,000	60,499	142,730
Contracted translation		67,600	151,610	59,096
Rent		1 200	1,909	12,245
Vehicle fuel		1,200 2,000	2,705	1,355
Vehicle operations and maintenance Computers and software		74,600	1,165 111,818	1,992 120,197
Computers and software	_	4,871,400	6,005,752	4,846,931
Net allocations (to) from:		4,671,400	0,003,732	4,040,931
Emergency services		(124,100)	(104,368)	(195,424)
By-law enforcement		7,900	7,900	7,326
Public works and transportation		(46,800)	(38,016)	(251,291)
Recreational and cultural		(232,300)	(232,300)	(224,830)
Engineering		(144,100)	(150,047)	(121,713)
Water and sewer fund		(237,600)	(229,554)	(83,998)
Sanitation fund		(78,100)	(73,577)	(73,389)
Land development fund		(100,800)	(102,482)	(125,957)
Gravel fund		0	0	(16,493)
		3,915,500	5,083,308	3,761,162
Depreciation		4,600	179,686	199,876
	\$	3,920,100 \$	5,262,994 \$	3,961,038

CITY OF IQALUIT EMERGENCY SERVICES FOR THE YEAR ENDED DECEMBER 31, 2017

	(2017 <u>Budget</u> (Unaudited)	2017 <u>Actual</u>	2016 Actual
Revenues				
User charges	Φ	1 770 000 Ф	2 022 200 #	1 672 440
Ambulance services	\$	1,550,000 \$	2,022,300 \$	1,673,440
Alarm monitoring services		227,000	276,299	237,488
Other recoveries	_	33,100	77,948	9,612
	_	1,810,100	2,376,547	1,920,540
Expenses				
Salaries and benefits		3,475,000	3,633,513	3,525,311
Vehicle fuel		18,000	21,945	21,208
Vehicle operations and maintenance		51,000	44,917	82,190
Fire fighters' association		50,000	17,800	1,464
Office and miscellaneous		59,800	71,781	71,818
Dispatch expenses		2,000	2,685	2,382
Professional fees		2,000	1,931	0
Supplies		58,800	75,070	61,945
Rent		0	955	6,123
Utilities		86,600	75,648	90,073
Training		0	2,111	0
Minor capital	_	17,500	33,503	31,602
		3,820,700	3,981,859	3,894,116
Net allocations (to) from:				
General government		135,900	104,368	195,424
Engineering services		0	0	9,200
By-law		(99,000)	(107,287)	(99,000)
Public works and transportation		97,400	55,340	35,981
Water and sewer fund	_	(37,000)	(40,097)	(37,000)
		3,918,000	3,994,183	3,998,721
Depreciation	_	127,200	161,142	165,529
	_	4,045,200	4,155,325	4,164,250
Excess Expenses	\$_	(2,235,100) \$	(1,778,778) \$	(2,243,710)

CITY OF IQALUIT BY-LAW ENFORCEMENT

	2017 <u>Budget</u> (Unaudited)		2017 <u>Actual</u>	2016 Actual
Revenues				
User charges				
Fines	\$	58,200 \$	42,345 \$	60,429
Licences and permits	_	27,000	32,865	43,589
	_	85,200	75,210	104,018
Expenses				
Salaries and benefits		793,700	745,928	792,567
Vehicle fuel		10,000	12,094	15,277
Vehicle repairs and maintenance		13,000	16,319	19,607
Office and miscellaneous		32,400	31,988	55,176
Rent		75,000	82,512	81,637
Repairs and maintenance		5,500	7,365	6,138
Dog pound expenses	_	18,500	23,587	22,913
		948,100	919,793	993,315
Administration and maintenance costs				
General government		(7,900)	(7,900)	(7,326)
Emergency services		99,000	107,287	99,000
Engineering services		32,300	5,654	32,300
Public works and transportation		19,300	(813)	(6,876)
Water and sewer fund		(18,300)	(18,300)	(18,300)
Land development fund	_	(3,200)	(3,200)	(3,200)
		1,069,300	1,002,521	1,088,913
Depreciation	_	18,200	21,516	25,697
		1,087,500	1,024,037	1,114,610
Excess Expenses	\$	(1,002,300) \$	(948,827) \$	(1,010,592)

CITY OF IQALUIT PUBLIC WORKS AND TRANSPORTATION FOR THE YEAR ENDED DECEMBER 31, 2017

		2017	2017	2016
		Budget	<u>Actual</u>	<u>Actual</u>
	(Unaudited)		
Expenses				
Salaries and benefits	\$	2,160,400 \$	2,627,233 \$	
Vehicle fuel		151,700	115,192	176,122
Vehicle operations and maintenance		111,600	158,637	212,159
Building maintenance		574,800	789,892	557,077
Materials and supplies		57,400	155,845	138,277
Street lighting		250,000	240,947	253,154
Professional fees		0	8,280	0
Traffic services		40,000	28,153	26,080
Rent		0	43,614	0
Contracted costs		81,000	128,277	73,025
Other expenses		0	60,000	0
Interest on loan financing		28,000	22,313	24,714
Loss on disposal of assets		0	0	177,804
Cemetery operations and maintenance		75,000	882	1,170
Road repairs and maintenance		290,000	322,860	330,746
		3,819,900	4,702,125	4,656,021
Net allocations (to) from:				
General government		(312,700)	38,016	251,291
By-law		26,600	813	6,876
Emergency services		(8,600)	(55,340)	(35,981)
Recreational and cultural		0	(27,220)	(12,458)
Engineering services		(67,200)	(90,979)	(92,750)
Water and sewer fund		(214,900)	(500,306)	(377,189)
Sanitation fund		(161,000)	(257,188)	(216,834)
Gravel fund		0	0	(30,517)
Land development fund		(15,500)	(16,989)	(17,131)
		3,066,600	3,792,932	4,131,328
Depreciation		0	1,452,990	1,421,499
	\$	3,066,600 \$	5,245,922 \$	5,552,827

CITY OF IQALUIT RECREATIONAL AND CULTURAL

	2017 <u>Budget</u> (Unaudited)		2017 <u>Actual</u>	2016 <u>Actual</u>
Revenues	·	ŕ		
User charges				
Abe Okpik Community Centre	\$	5,000	\$ 14,200 \$	14,444
Arctic Winter Games Complex	Ψ	124,000	100,067	106,809
Arnaituq Arena		83,200	52,874	52,997
Curling rink		23,500	32,190	1,500
Recreation fundraising		220,800	75,720	193,128
Iqaluit skateboard park		6,000	6,089	6,678
Parks, playgrounds and ballfields		2,300	3,804	2,300
Programs and special events		373,000	127,310	163,546
Soccer		38,000	34,965	33,204
Aquatic centre		1,234,200	1,030,554	25,253
Youth centre		66,000	13,702	20,061
		2,176,000	1,491,475	619,920
Government transfers				_
Federal Government		0	140,776	0
Government of Nunavut		95,000	124,172	245,859
		95,000	264,948	245,859
	_	2,271,000	1,756,423	865,779
Expenses				
Administration				
Salaries and benefits		436,800	416,243	276,342
Other administration expenses		5,700	32,657	35,093
Vehicle fuel		11,000	12,309	9,649
Vehicle operations and maintenance		7,000	4,583	6,523
1		460,500	465,792	327,607
Fundraising expenses		45,000	7,830	34,570
Facilities				
Abe Okpik Community Centre		56,800	73,124	55,620
Aquatic centre		2,443,200	3,049,501	2,252
Arctic Winter Games Complex		553,700	564,797	566,904
Arnaituq Arena		387,200	420,077	498,974
Curling rink		204,600	147,923	231,351
Elders' facility		75,600	116,792	108,583
Iqaluit skateboard park		61,900	37,251	79,937
Parks, playgrounds and ballfields		99,900	93,405	101,487
Programs and special events		362,800	430,359	357,950
Soccer program		117,700	134,760	159,969
Youth centre	_	301,000 5,169,900	329,214 5,870,825	365,899 2,891,103
Net allocations (to) from:		3,109,900	3,870,823	2,891,103
General government		232,300	232,300	224,830
Public works and transportation		41,800	27,220	12,458
i done works and transportation	_	5,444,000	6,130,345	3,128,391
Depreciation		0	1,436,677	475,374
Depreciation		5,444,000	7,567,022	3,603,765
Excess Expenses	\$	(3,173,000)		(2,737,986)

CITY OF IQALUIT ENGINEERING SERVICES

	2017 <u>Budget</u> Jnaudited)	2017 <u>Actual</u>	2016 Actual
Expenses			
Salaries and benefits	\$ 243,800 \$	42,678 \$	341,194
Vehicle fuel	800	696	929
Vehicle repairs and maintenance	0	0	31
Office and miscellaneous	0	666	2,791
Rent	45,500	16,315	46,957
Heating	3,500	859	3,091
Materials and supplies	81,700	66,289	182,418
Contracted services	 0	165,890	0
	375,300	293,393	577,411
Administration and maintenance costs			
General government	144,100	150,047	121,713
Economic development	(9,200)	(9,200)	(9,200)
Emergency services	0	0	(9,200)
By-law enforcement	(32,300)	(5,654)	(32,300)
Public works and transportation	67,200	90,979	92,750
Land development fund	 (4,600)	(4,600)	(4,600)
	540,500	514,965	736,574
Depreciation	 0	5,359	6,636
	\$ 540,500 \$	520,324 \$	743,210

CITY OF IQALUIT ECONOMIC DEVELOPMENT

	2017 <u>Budget</u> (Unaudited)	2017 <u>Actual</u>	2016 <u>Actual</u>
Revenues			
Government transfers			
Economic development	\$ <u>190,000</u>	\$ 89,531	\$ <u>190,000</u>
Expenses			
Salaries and benefits	162,100	120,616	174,186
Advertising and promotion	4,100	5,318	3,180
Staff training and travel	10,000	2,617	4,762
Materials and supplies	2,600	5,118	2,772
Contracted services	0	5,158	0
Rent	1,500	955	6,123
	180,300	139,782	191,023
Administration and maintenance costs	ŕ	·	ŕ
Engineering services	9,200	9,200	9,200
	189,500	148,982	200,223
Excess Revenues (Expenses)	\$500	\$(59,451)	\$ (10,223)

CITY OF IQALUIT CONTRACT SERVICES

	Community <u>Wellness</u>	Community <u>Health</u>	2017 <u>Total</u>	2016 <u>Total</u>
Revenues Government transfers Government of Nunavut Government of Canada	\$ 135,503 0 135,503	\$ 0 719,615 719,615	\$ 135,503	\$ 639,010 303,991 943,001
Expenses Contracted costs Materials and supplies Administration Salaries and benefits	$ \begin{array}{r} 103,205 \\ 0 \\ 32,298 \\ \phantom{00000000000000000000000000000000000$	615,563 545 60,139 43,368 719,615	718,768 545 92,437 43,368 855,118	871,318 836 62,440 71,720 1,006,314
Excess Expenses	\$0	\$0	\$0	\$ (63,313)

CITY OF IQALUIT TANGIBLE CAPITAL ASSETS AND ACCUMULATED DEPRECIATION

			Cost			Accumulated Depreciation			_	
	Balance				Balance	Balance			Balance	Net Book
	Opening	Additions	<u>Transfers</u>	<u>Disposals</u>	Closing	Opening	Depreciation	<u>Disposals</u>	Closing	Value
Buildings	\$ 19,810,975	\$ 763,265	\$ 37,637,662	\$ 0	\$ 58,211,902	\$ 11,206,231	\$ 1,452,482	\$ 0	\$ 12,658,713	\$ 45,553,189
Cemetery development	2,088,333	0	0	0	2,088,333	0	0	0	0	2,088,333
Computer hardware	631,293	0	0	0	631,293	598,506	26,538	0	625,044	6,249
Computer software	808,155	21,055	0	0	829,210	713,818	62,628	0	776,446	52,764
Feasibility studies	603,931	0	0	0	603,931	603,931	0	0	603,931	0
Furniture and fixtures	148,579	0	0	0	148,579	128,953	10,492	0	139,445	9,134
Granular source	821,641	0	0	0	821,641	366,483	27,388	0	393,871	427,770
Infrastructure - water and	57,058,382	379,581	1,398,405	0	58,836,368	28,970,978	1,637,372	0	30,608,350	28,228,018
sewer										
Infrastructure - sewage	16,781,466	447,703	0	0	17,229,169	6,907,499	558,882	0	7,466,381	9,762,788
treatment										
Infrastructure - waste	4,731,046	0	0	0	4,731,046	1,562,283	158,083	0	1,720,366	3,010,680
Land	10,037,522	0	0	0	10,037,522	0	0	0	0	10,037,522
Machinery and equipment	451,690	224,440	0	0	676,130	421,743	20,647	0	442,390	233,740
- office	•				•		•			·
Machinery and equipment	9,311,489	681,248	5,000	0	9,997,737	4,844,013	519,369	0	5,363,382	4,634,355
- heavy		,	ŕ				ŕ			, ,
Machinery and equipment	26,692	0	0	0	26,692	17,829	1,120	0	18,949	7,743
- residential	-,				- ,	.,	, -		- ,	. ,
Playgrounds	274,628	0	0	0	274,628	182,777	9,387	0	192,164	82,464
Roads	31,773,826	203,619	0	0	31,977,445	9,252,551	1,062,927	0	10,315,478	21,661,967
Vehicles	7,204,599	0	0	0	7,204,599	6,204,919	275,318	0	6,480,237	724,362
	162,564,247	2,720,911	39,041,067	0	204,326,225	71,982,514	5,822,633	0	77,805,147	126,521,078
Assets under construction	41,364,876	2,407,619	(39,041,067)	0	4,731,428	0	0	0	0	4,731,428
			(== ,= .1,007)	<u>~</u>						
Total	\$ <u>203,929,123</u>	\$ <u>5,128,530</u>	\$0	\$0	\$ <u>209,057,653</u>	\$ <u>71,982,514</u>	\$ 5,822,633	\$0	\$ <u>77,805,147</u>	\$ <u>131,252,506</u>

CITY OF IQALUIT TANGIBLE CAPITAL ASSET ADDITIONS BY FUNDING SOURCE

Government of Nunavut		
Gas Tax Contribution Agreement	ф	445 504
Sewer systems upgrade	\$	447,704
Water systems upgrade		213,085
Water supply infrastructure		105,634
Lake Geraldine site improvement		238,992
Sewer truck		198,516
Happy Valley services improvement		1,939
Sinaa St. water line replacement		164,557
Heating systems rehabilitation and upgrade		63,754
Solid waste facility planning		95,947
		1,530,128
Capital Contribution Agreement		
Apex road resurfacing		203,619
Water and sewer control upgrades		401,923
WWTP upgrade		1,058,868
	_	1,664,410
Total Government of Nunavut capital funding	_	3,194,538
Government of Canada		
Boiler for Arnaitok Arena		102,901
Water and sewer control upgrades		442,500
Total Government of Canada capital funding		545,401
Total Government of Canada capital funding		343,401
Total Government transfers relating to capital		3,739,939
City of Iqaluit		
Boiler for Arnaitok Arena		40,020
Aquatic Center		784,320
LED lighting upgrades		24,750
Generator		269,841
Telephone system upgrade		224,440
Styker power pro		33,420
Quick coupler		11,800
Total City of Iqaluit capital funding		1,388,591
. 1 1 0	\$	5,128,530
	Ψ	3,120,330

CITY OF IQALUIT TANGIBLE CAPITAL ASSET DISPOSALS FOR THE YEAR ENDED DECEMBER 31, 2017

Proceeds of Description Identification Disposal

No disposals during the year

CITY OF IQALUIT GENERAL OPERATING FUND ANALYSIS

	General Operating <u>Fund</u>	Aquatic Centre Operations	(Schedule 1) Total General Operating Fund
EXCESS REVENUES (EXPENSES)	\$6,270,443	\$(2,978,970)	\$3,291,473
Net interfund transfers			
To (from) reserves	(14,274)	35	(14,239)
Tangible capital assets purchased	(898,992)	(784,320)	(1,683,312)
Long term debt proceeds	0	2,625,000	2,625,000
Long term debt repaid	(154,228)	(957,248)	(1,111,476)
Depreciation	2,297,347	960,023	3,257,370
	1,229,853	1,843,490	3,073,343
CHANGE IN FUND BALANCES	7,500,296	(1,135,480)	6,364,816
BALANCES, OPENING	13,463,857	(6,931,620)	6,532,237
BALANCES, CLOSING	\$ 20,964,153	\$ <u>(8,067,100</u>)	\$ <u>12,897,053</u>