### CITY OF IQALUIT 2021 BUDGET DECEMBER 31

### CITY OF IQALUIT INDEX TO THE 2021 BUDGET

### DECEMBER 31

Con	solidated Statement of Operations	Page 2
SCHE	DULES	
1	Changes in Accumulated Fund Balances	3
2	General Operating Fund	4
3	Water Sewer Fund	5
4	Sanitation Program Fund	6
5	Land Development Fund	7
	General Operating Fund - Revenues	
6	Grants in Lieu	8
6	Government Operating Transfers	8
6	Other Revenue from Own Sources	8
	General Operating Fund - Departments	
7	General Government	9
8	Emergency Services	10
9	By-law Enforcement	11
10	Public Works and Transportation	12
11	Recreational and Cultural	13
12	Engineering Services	14
13	Economic Development15	
14	Community Funding	16
15	Gravel	17

### CITY OF IQALUIT CONSOLIDATED STATEMENT OF OPERATIONS

Revenues	()	2021 <u>Budget</u> Unaudited)	(1	2020 <u>Budget</u> Unaudited)	2019 Actual
Taxation and user charges					
Taxes and grants in lieu (Schedule 2) Water and sewer (Schedule 3) Sanitation (Schedule 4) Land days largest and administration (Schedule 5)	\$	22,418,053 10,242,500 4,224,200	\$	20,956,400 9,441,000 4,083,863	\$ 21,145,594 8,536,646 4,697,872
Land development and administration (Schedule 5)		3,054,200		2,741,100	4,078,312
Other revenue from own sources (Schedule 6)		1,311,900		1,015,400	1,467,509
Emergency services (Schedule 8)		2,607,300		1,913,800	2,153,816
By-law enforcement (Schedule 9)		106,800		81,500	86,615
Recreational and cultural (Schedule 11)		1,154,300		1,393,100	1,527,260
Government transfers					
Equalization contribution (Schedule 2)		2,143,800		2,067,200	2,067,177
Water and sewer subsidy (Schedule 3)		1,257,900		1,257,900	1,257,913
Water and sewer projects (Schedule 3)		-		-	5,198,373
Sanitation projects (Schedule 4)		-		-	1,390,324
Land contributions (Schedule 5)		-		84,500	88,083
Other government transfers (Schedule 6)		20,000		21,500	451,861
Recreational and cultural transfers (Schedule 11)		25,000		40,000	163,198
Economic development contribution (Schedule 13)		190,000		190,000	76,620
Contract services (Schedule 14)		2,560,800		-	 1,717,938
		51,316,753		45,287,263	 56,105,111
Expenses					
Water and sewer (Schedule 3)		7,814,100		8,313,400	13,044,679
Sanitation (Schedule 4)		2,589,700		2,675,500	2,538,497
Land development and administration (Schedule 5)		1,406,500		1,410,000	3,579,594
General government (Schedule 7)		6,346,800		5,915,500	4,339,429
Emergency services (Schedule 8)		3,754,600		4,366,500	3,776,012
By-law enforcement (Schedule 9)		1,143,000		1,095,400	930,314
Public works and transportation (Schedule 10)		5,063,500		5,455,300	4,172,739
Recreational and cultural (Schedule 11)		6,485,800		6,241,200	6,304,623
Engineering services (Schedule 12)		1,087,800		943,100	580,890
Economic development (Schedule 13)		190,000		173,100	76,620
Contract services (Schedule 14)		2,560,800		-	1,717,938
Gravel (Schedule 15)		-		-	(56,779)
Depreciation		6,911,200		5,929,900	6,492,038
•		45,353,800		42,518,900	 47,496,594
Evenes Davanuas Dafana Canital Duciants		5 062 052		2 769 262	9 609 517
Excess Revenues Before Capital Projects		5,962,953	_	2,768,363	 8,608,517
Capital Projects  Government transfers relating to capital					20.082.000
Government transfers relating to capital Capital project expenses		-		-	20,982,909
Capital project expenses	_			<del>-</del>	 20,982,909
		<del>-</del>			 _
Excess Revenues	\$	5,962,953	\$	2,768,363	\$ 29,591,426

### SCHEDULE 1

### CITY OF IQALUIT CHANGES IN ACCUMULATED FUND BALANCES

	<u>Op</u>	General erating Fund	Wate	er Sewer Fund		Sanitation Program Fund	<u>Land</u> <u>Development</u> <u>Fund</u>	Reserve Fund	<u>Ta</u>	Equity in ngible Capital Assets		2021 <u>Municipal</u> <u>Position Total</u>
EXCESS REVENUES	\$	2,387,453	\$	529,300	\$	1,398,500	\$ 1,647,700	\$ -	\$	-	\$	5,962,953
Net interfund transfers Depreciation		3,518,200		3,157,000	_	236,000	 	 <u>-</u>		(6,911,200)	_	<u>-</u>
CHANGE IN FUND BALANCES	\$	5,905,653	\$	3,686,300	\$	1,634,500	\$ 1,647,700	\$ <u>-</u>	\$	(6,911,200)	\$	5,962,953

### CITY OF IQALUIT GENERAL OPERATING FUND FOR THE YEAR ENDED DECEMBER 31

	2021 <u>Budget</u> (Unaudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Revenues			
User charges			
Taxes	\$ 14,700,164	\$ 14,138,500 \$	13,893,755
Grants in lieu (Schedule 6)	7,717,889	6,817,900	7,251,839
	22,418,053	20,956,400	21,145,594
Other revenue from own sources (Schedule 6)	1,311,900	1,015,400	1,467,509
Emergency services (Schedule 8)	2,607,300	1,913,800	2,153,816
By-law enforcement (Schedule 9)	106,800	81,500	86,615
Recreational and cultural (Schedule 11)	1,154,300	1,393,100	1,527,260
	27,598,353	25,360,200	26,380,794
Government transfers	2 1 12 000	2067200	2065.155
Equalization contribution	2,143,800	2,067,200	2,067,177
Economic development (Schedule 13)	190,000	190,000	76,620
Recreational and cultural (Schedule 11)	25,000	40,000	163,198
Government operating transfers (Schedule 6)	20,000	21,500	451,861
Contract services (Schedule 14)	2,560,800 32,537,953	27,678,900	1,717,938 30,857,588
	32,331,933	27,078,900	30,037,300
Expenses			
General government (Schedule 7)	6,346,800	5,915,500	4,339,429
Emergency services (Schedule 8)	3,754,600	4,366,500	3,776,012
By-law enforcement (Schedule 9)	1,143,000	1,095,400	930,314
Public works and transportation (Schedule 10)	5,063,500	5,455,300	4,172,739
Recreational and cultural (Schedule 11)	6,485,800	6,241,200	6,304,623
Engineering services (Schedule 12)	1,087,800	943,100	580,890
Economic development (Schedule 13)	190,000	173,100	76,620
Contract services (Schedule 14)	2,560,800	-	1,717,938
Gravel (Schedule 15)	26 622 200	24 100 100	(56,779)
Democratical	26,632,300	24,190,100	21,841,786
Depreciation	3,518,200	3,273,900	3,325,204
	30,150,500	27,464,000	25,166,990
<b>Excess Revenues Before Capital Projects</b>	2,387,453	214,900	5,690,598
Capital Projects			
Capital contributions	-	-	3,826,147
Capital project expenses			
			3,826,147
Excess Revenues	\$ 2,387,453	<u>\$ 214,900</u> <u>\$</u>	9,516,745

### CITY OF IQALUIT WATER SEWER FUND

	2021 <u>Budget</u> (Unaudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Revenues			
User charges			
Residential	\$ 5,250,000	\$ 5,250,000 \$	5,460,967
Residential subsidy	<u> </u>	(800,000)	(2,503,813)
	5,250,000	4,450,000	2,957,154
Commercial	1,540,000	1,540,000	1,923,922
Government and industrial	3,300,000	3,300,000	3,496,494
Other fees	152,500	151,000	159,076
	10,242,500	9,441,000	8,536,646
Government transfers			
Government of Nunavut - Projects	-	-	5,198,373
Government of Nunavut - Subsidies	1,257,900	1,257,900	1,257,913
	11,500,400	10,698,900	14,992,932
Emanas			
Expenses	2 200 500	2 021 000	2 201 141
Salaries and wages	3,809,500	3,831,800	3,281,141
Transmission and distribution (utilidor) Bad debts	2,615,400	2,999,900	7,697,796
Vehicle fuel	152,000	172.000	28,000
	152,000	172,000	143,205
Vehicle operations and maintenance	105,000	177,500	285,779
Write-down of tangible capital assets	-	-	351,041
Provision for closure/post-closure			16 972
sewage lagoon	6,681,900	7,181,200	16,873 11,803,835
Administration and maintenance costs	0,081,900	7,181,200	11,003,033
	769,200	769,200	952 220
General government Public works and transportation	363,000	363,000	853,320 387,524
ruone works and transportation	7,814,100	8,313,400	13,044,679
Depreciation	3,157,000	2,410,000	2,943,458
Depreciation	10,971,100	10,723,400	15,988,137
	10,971,100	10,723,400	13,700,137
Excess Revenue (Expenses) Before Capital Projects Capital Projects	529,300	(24,500)	(995,205)
Capital contributions	-	-	16,135,126
Capital project expenses	-	-	-,,
1 1 3 1			16,135,126
Excess Revenues (Expenses)	\$ 529,300	\$ (24,500) \$	15,139,921

### CITY OF IQALUIT SANITATION PROGRAM FUND FOR THE YEAR ENDED DECEMBER 31

	2021 <u>Budget</u> (Unaudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Revenues			
User charges			
Sanitation services	\$ 3,424,200		
Solid waste tipping fees	800,000		1,014,000
	4,224,200	4,083,863	4,697,872
Government transfers			
Projects		<u> </u>	1,390,324
	4,224,200	4,083,863	6,088,196
Expenses			
Salaries and benefits	1,681,300	1,786,800	1,213,803
Vehicle fuel	53,000		57,042
Vehicle operations and maintenance	62,000	· · · · · · · · · · · · · · · · · · ·	108,904
Materials and supplies	34,200		22,182
Contracted costs	147,500	,	132,806
Electricity	24,000	· · · · · · · · · · · · · · · · · · ·	29,873
Heating fuel	21,000	,	19,728
Provision for closure/post-closure	,,	,	,
solid waste landfill	<del>-</del>	-	(1,028,895)
Landfill run-off treatment	<del>-</del>	50,000	-
Decommissioning of West 40 Landfill	<del>-</del>	-	1,390,324
č	2,023,000	2,108,800	1,945,767
Administration and maintenance costs	,	, ,	, ,
General government	384,600	384,600	426,660
Public works and transportation	182,100	182,100	166,070
_	2,589,700	2,675,500	2,538,497
Depreciation	236,000		223,376
	2,825,700	2,921,500	2,761,873
Excess Revenues Before Capital Projects Capital Projects	1,398,500	1,162,363	3,326,323
Capital contributions	-	-	1,021,636
Capital project expenses	-	-	-
1 1 3 1		-	1,021,636
<b>Excess Revenues</b>	\$ 1,398,500	\$ 1,162,363	<u>\$ 4,347,959</u>

### CITY OF IQALUIT LAND DEVELOPMENT FUND FOR THE YEAR ENDED DECEMBER 31

n	J)	2021 <u>Budget</u> Unaudited)	2020 <u>Budget</u> (Unaudited)		2019 <u>Actual</u>
Revenues					
User charges	Ф	1 750 000	Ф 1.77.0.00	о ф	2.057.272
Equity land lease revenue	\$	1,750,000			3,057,272
Interest on land leases		290,000	819,00	U	477,255
Standard land lease revenue		750.000	-	^	2,335
Other		750,800	80		600
Fees		263,400	171,30		540,850
		3,054,200	2,741,10	U	4,078,312
Government transfers			04.50	^	00.002
Government of Nunavut - Land administration			84,50	<u> </u>	88,083
		3,054,200	2,825,60	0	4,166,395
Expenses		2,02 1,200	2,023,00	<u> </u>	1,100,355
Cost of land sold		_	-		2,396,955
Write-down of land inventory		_	-		323,227
Interest on debentures		105,000	152,60	0	184,411
Salaries and benefits		662,800	572,80		332,739
Office and miscellaneous		23,500	17,90		13,317
Planning, reviews and studies		394,500	375,00		310,821
Professional fees		19,000	45,00		8,003
Rent		38,000	73,80		76,408
Survey, appraisal and title search fees		17,900	17,90		35,092
Training		8,000	15,00		11,031
Electricity		4,900	4,90	0	4,145
Heating fuel		3,600	6,20	0	5,239
Vehicle fuel		700	70	0	55
Vehicle operations, maintenance and rental		400	-		226
Bad debt recovery - land leases		-			(264,295)
·		1,278,300	1,281,80	0	3,437,374
Administration and maintenance costs					
General government		128,200	128,20	0	142,220
		1,406,500	1,410,00	0	3,579,594
Excess Revenues	\$	1,647,700	\$ 1,415,60	0 \$	586,801

## CITY OF IQALUIT GRANTS IN LIEU AND OTHER REVENUE FROM OWN SOURCES FOR THE YEAR ENDED DECEMBER 31

	J)	2021 <u>Budget</u> Jnaudited)	2020 <u>Budget</u> (Unaudited)	2019 Actual
Grants in Lieu				
Government of Canada	\$	1,183,870 \$	1,073,500 \$	1,135,417
Government of Nunavut		6,327,995	5,554,900	5,916,408
Qulliq Energy Corporation		206,024	189,500	200,014
	<u>\$</u>	7,717,889 \$	6,817,900 \$	7,251,839
<b>Government Operating Transfers</b>				
Government of Nunavut	<u>\$</u>	20,000 \$	21,500 \$	451,861
Other Revenue from Own Sources				
Interest earned	\$	300,000 \$	250,000 \$	511,126
Penalties and interest		600,000	600,000	661,723
Tax certificates		15,000	15,000	17,775
Burial cost recovery		180,000	-	-
Business licences		60,000	110,000	76,662
Rent recovery		105,000	26,400	39,646
Other income		51,900	14,000	160,577
	\$	1,311,900 \$	1,015,400 \$	1,467,509

# CITY OF IQALUIT GENERAL GOVERNMENT FOR THE YEAR ENDED DECEMBER 31

	2021 <u>Budget</u> (Unaudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Expenses			
Mayor's and councillors' salaries	\$ 365,200	\$ 352,500 \$	350,243
Salaries	3,120,400	2,882,200	1,780,364
Employee benefits	675,700	734,500	509,804
Staff housing costs	-	1,500	4,043
Staff training	339,200	422,200	260,938
Utilities	65,500	95,900	104,257
Telecommunications	322,900	295,800	281,703
Stationery, supplies and postage	71,800	108,700	134,003
Council initiated programs	58,000	64,900	135,480
Advertising and promotion	46,000	72,500	34,617
Business travel and education	40,000	46,000	33,268
Bad debts	120,000	120,000	245,565
Maintenance and repairs	70,000	44,700	41,409
Election and plebiscites	-	-	121,696
Insurance	500,000	500,000	448,335
Membership and dues	5,000	6,200	3,346
Bank charges	130,000	130,000	113,670
Professional fees	472,100	416,100	410,264
Contracted services	461,500	489,100	515,575
Labour relations	121,000	121,000	63,882
Contracted translation	204,500	250,000	184,409
Rent	307,000	-	-
Vehicle fuel	3,000	4,200	1,830
Vehicle operations and maintenance	3,700	3,700	2,817
Interest on loan financing	9,000	11,000	12,674
Computers and software	224,000	123,300	140,178
	7,735,500	7,296,000	5,934,370
Net allocations from (to):			
Emergency services	-	8,200	-
Water and sewer fund	(840,300)	(840,300)	(968,481)
Sanitation fund	(420,200)	(420,200)	(484,240)
Land development fund	(128,200)	(128,200)	(142,220)
	6,346,800	5,915,500	4,339,429
Depreciation	149,500	208,100	149,590
	\$ 6,496,300	<u>\$ 6,123,600</u> <u>\$</u>	4,489,019

### CITY OF IQALUIT EMERGENCY SERVICES FOR THE YEAR ENDED DECEMBER 31

	2021 Budget	2020 Budget	2019 Actual
	(Unaudited)		Actual
Revenues			
User charges			
Ambulance services	\$ 2,369,00	00 \$ 1,657,500	\$ 1,819,900
Alarm monitoring services	220,00	220,000	268,748
Other recoveries	18,30	36,300	65,168
	2,607,30	00 1,913,800	2,153,816
Expenses			
Salaries and benefits	3,331,80	3,806,500	3,363,895
Vehicle fuel	30,50	21,900	17,442
Vehicle operations and maintenance	57,00	00 162,900	86,096
Fire fighters' association	25,00	50,000	3,384
Office and miscellaneous	100,80	00 83,700	81,724
Dispatch expenses	-	7,000	24,208
Supplies	102,70	,	76,909
Utilities	84,30		105,908
Building repairs and maintenance	-	23,500	2,500
Minor capital	22,50		13,946
	3,754,60	00 4,354,500	3,776,012
Net allocations from:			
General government	-	12,000	-
Depreciation	155,00		124,024
	3,909,60	00 4,520,900	3,900,036
Excess Expenses	\$ (1,302,30	0) \$ (2,607,100)	\$ (1,746,220)

(867,921)

## CITY OF IQALUIT BY-LAW ENFORCEMENT FOR THE YEAR ENDED DECEMBER 31

#### 2021 2020 2019 Budget Budget Actual (Unaudited) (Unaudited) Revenues User charges \$ 77,500 \$ 40,000 \$ 49,286 Fines Licences and permits 29,300 41,500 37,329 106,800 81,500 86,615 **Expenses** Salaries and benefits 987,800 850,400 723,623 Vehicle fuel 16,000 11,000 11,948 35,988 Vehicle repairs and maintenance 12,000 23,400 Office and miscellaneous 62,000 103,600 42,324 Rent 40,500 81,000 90,411 Repairs and maintenance 3,000 7,371 6,200 Dog pound expenses 21,700 19,800 18,649 1,095,400 1,143,000 930,314 Depreciation 34,700 26,900 24,222 1,177,700 1,122,300 954,536

**Excess Expenses** 

(1,070,900) \$ (1,040,800) \$

### CITY OF IQALUIT PUBLIC WORKS AND TRANSPORTATION FOR THE YEAR ENDED DECEMBER 31

	J)	2021 <u>Budget</u> Jnaudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Expenses				
Salaries and benefits	\$	2,597,600	\$ 2,821,100 \$	\$ 2,078,777
Vehicle fuel		123,000	162,000	103,612
Vehicle operations and maintenance		121,200	116,500	384,258
Building maintenance		661,400	680,400	616,622
Materials and supplies		128,900	103,000	141,138
Street lighting		200,000	250,000	195,032
Traffic services		35,000	35,000	48,386
Rent		24,000	-	56,507
Contracted costs		573,500	862,500	518,368
Other expenses		10,000	-	17,506
Interest on loan financing		-	-	9,664
Cemetery operations and maintenance		337,000	59,000	91,623
Road repairs and maintenance		653,800	365,800	292,099
-		5,465,400	5,455,300	4,553,592
Net allocations to:				
Water and sewer fund		(267,600)	-	(272,363)
Sanitation fund		(134,300)		(108,490)
		5,063,500	5,455,300	4,172,739
Depreciation		1,793,000	1,493,500	1,614,405
<del>-</del>	\$	6,856,500		

### CITY OF IQALUIT RECREATIONAL AND CULTURAL FOR THE YEAR ENDED DECEMBER 31

	2021 <u>Budget</u> (Unaudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Revenues			
User charges Abe Okpik Community Centre	\$ 18,000	\$ 13,500	\$ 19,027
Arctic Winter Games Complex	106,500	113,000	153,495
Arnaitok Arena	55,300	89,500	112,189
Curling rink	19,000	20,600	23,199
Recreation fundraising	12,500	30,000	26,952
Iqaluit skateboard park	-	-	3,008
Parks, playgrounds and ballfields	5,000	5,000	7,551
Programs and special events	115,000	127,000	141,464
Soccer	29,000	34,000	31,191
Aquatic centre Youth centre	666,000 128,000	913,000 47,500	1,006,116 3,068
1 outil centre	1,154,300	1,393,100	1,527,260
Government transfers	1,13 1,300	1,575,100	1,327,200
Government of Canada	-	-	55,984
Government of Nunavut	25,000	40,000	107,214
	25,000	40,000	163,198
	1,179,300	1,433,100	1,690,458
Expenses			
Administration			
Salaries and benefits	391,800	413,200	393,175
Other administration expenses	28,800	27,700	29,821
Vehicle fuel	10,000	11,000	12,767
Vehicle operations and maintenance	6,500	7,000	8,450
From Amelician accompany	437,100	458,900	444,213
Fundraising expenses Facilities	1,500	10,000	-
Abe Okpik Community Centre	23,600	29,600	12,887
Aquatic centre	3,400,500	3,135,000	3,315,129
Arctic Winter Games Complex	1,034,100	1,037,200	947,437
Arnaitok Arena	495,300	410,500	465,624
Curling rink	115,500	131,500	105,726
Elders' facility	82,500	79,600	96,339
Iqaluit skateboard park	-	24,000	10,263
Parks, playgrounds and ballfields	23,500	28,000	7,120
Programs and special events	408,200	456,300	440,716
Soccer program	87,400	78,900	73,514
Youth centre	<u>376,600</u> 6,485,800	<u>361,700</u> 6,241,200	385,655
Depreciation	1,386,000	1,385,000	6,304,623 1,408,944
Depreciation	7,871,800	7,626,200	7,713,567
Excess Expenses	\$ (6,692,500)		

### CITY OF IQALUIT ENGINEERING SERVICES

	2021 <u>Budget</u> (Unaudited)		2020 <u>Budget</u> (Unaudited)		2019 <u>Actual</u>
Expenses					
Salaries and benefits	\$	543,100	\$ 406,100	\$	-
Vehicle fuel		1,000	5,000	)	526
Vehicle repairs and maintenance		500	5,000	)	1,105
Office and miscellaneous		4,000	3,000	)	691
Rent		9,000	-		12,530
Heating		1,000	1,000	)	873
Materials and supplies		129,200	223,000	)	37,581
Contracted services		400,000	300,000	<u> </u>	527,584
		1,087,800	943,100	)	580,890
Depreciation		-	6,000	<u> </u>	4,019
	\$	1,087,800	\$ 949,100	\$	584,909

### CITY OF IQALUIT ECONOMIC DEVELOPMENT

	_	2021 <u>Budget</u> naudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Revenues				
Government transfers				
Government of Nunavut	<u>\$</u>	190,000	\$ 190,000	\$ 76,620
Expenses				
Salaries and benefits		137,900	137,500	64,242
Advertising and promotion		6,000	26,500	5,740
Staff training and travel		10,300	5,300	-
Materials and supplies		3,100	3,800	6,256
Contracted services		12,700	-	382
Rent		20,000	-	-
		190,000	173,100	76,620
Excess Revenues	\$		\$ 16,900	<u>\$</u> -

#### SCHEDULE 14

### CITY OF IQALUIT COMMUNITY FUNDING

		2021 <u>Budget</u> Jnaudited)	<u>B</u>	2020 udget audited)		2019 Actual
Revenues Government transfers						
Government of Canada	\$	2,242,500	\$	_	\$	1,292,000
Government of Nunavut	Ψ	318,300	Ψ	_	Ψ	425,938
		2,560,800		-		1,717,938
Expenses						
Community funding		2,498,700		_		1,518,779
Materials and supplies		-		-		10,237
Administration		-		-		95,103
Salaries and benefits		62,100		-		93,819
		2,560,800		-		1,717,938
Excess Revenues	\$		\$	_	\$	

SCHEDULE 15

### CITY OF IQALUIT GRAVEL

	2021 <u>Budget</u> (Unaudited)	2020 <u>Budget</u> (Unaudited)	2019 <u>Actual</u>
Revenues	\$ -	\$ -	<u>\$</u>
Expenses Provision for closure/post-closure trail area deposit			(56,779)
<b>Excess Revenues</b>	<u>\$ -</u>	<u>\$ -</u>	\$ 56,779